



PURPOSE:

IGNITE&NOURISH
FLAVORFUL EXPERIENCES

WE ARE:

MAVERICKS

Doing what has never been done before

ALLIES

Collaborating to win

VISIONARIES

Having foresight and imagination

ACHIEVERS

Getting it done and having fun doing it

GOOD CITIZENS

Elevating each other and the communities we serve

THE COMBINATION OF
ICONIC BRANDS
& **TIGHTLY INTEGRATED**

CAPABILITIES MAKES INSPIRE

A RESTAURANT COMPANY
unlike ANY OTHER,

DELIVERING **OUTSIZED** GROWTH AND RETURNS

FACTS



\$33.4B

in Global
System Sales



\$11B+

in U.S.
Digital Sales



33,400+

Restaurants



2,500+

Franchisees



650,000

Company & Franchise
Team Members



3,500+

Restaurants

5

Global
Markets

\$4.4B

System
Sales

Leading Sandwich Drive-Thru Chain in the U.S.

**Arby's serves deliciously different meals where
high-quality meats take center stage**



7,800+

Restaurants

35

Global
Markets

\$2.3B

System
Sales

**Leading Ice Cream Specialty Shop Chain
in the World**

**Baskin-Robbins helps you discover
your next smile**



1,400+

Restaurants

8

Global
Markets

\$4.2B

System
Sales

Leading Sports Bar Chain in the U.S.

**Buffalo Wild Wings turns game-time into stories
worth telling**

DUNKIN'

14,200+

Restaurants

40

Global
Markets

\$14.5B

System
Sales

Leading Coffee & Donuts Brand in the U.S.

Dunkin' gets America ready to get it done



2,800+

Restaurants

6

Global
Markets

\$2.7B

System
Sales

**Leading Owned Delivery Sandwich Brand
in the U.S.**

**Jimmy John's fuels your life by serving kick-ass
sandwiches on your terms**



3,400+

Restaurants

47

States

\$5.2B

System
Sales

Leading Drive-In Chain in the U.S.

SONIC sparks moments of delightful possibility